



# Aftermarket Opportunities Challenges (and Perceptions)



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# Barriers to PMA Usage

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Lessor non-acceptance?

- How strong is it?
- Real? Perceived?
- Self- fulfilling?

Remarketability

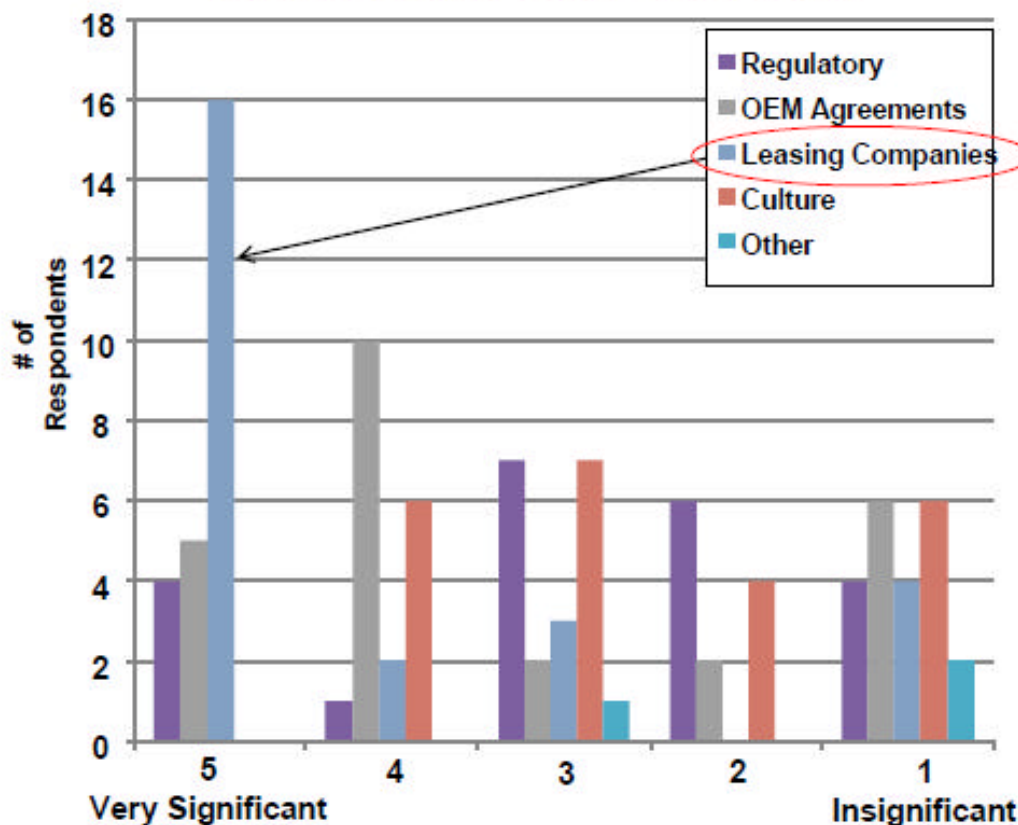
- Regulatory Acceptance
- Transferability
- Airline Acceptance

Residual / Asset Value?  
Financing Restrictions?

System Effects?

Field Support?

Barriers to PMA – Airline Perspective

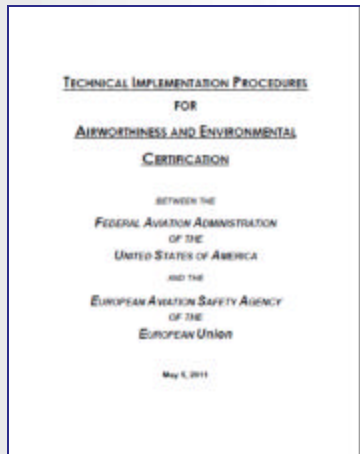


Source: Aerostrategy /IATA 2009 Inventory and Logistic Survey

Perception, Perception, Perception

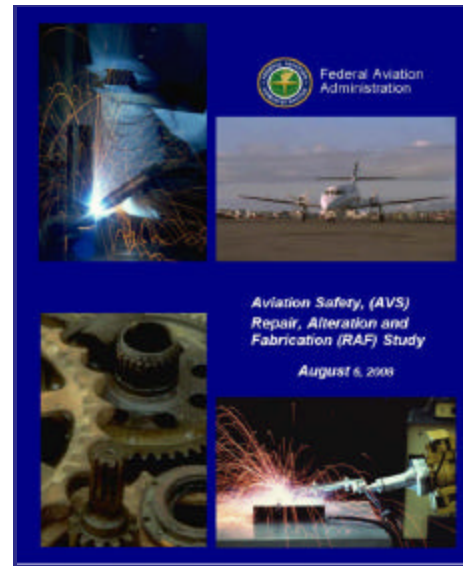
# Strong Regulatory Acceptance and Perception

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## EASA/FAA TIPS 2011 BASA

## FAA SAIB NE-08-40



## FAA RAF Study

Korea / FAA

China / FAA

Hong Kong / FAA

Argentina/ FAA

Brazil/ FAA

IMPLEMENTATION PROCEDURES  
FOR  
DESIGN APPROVAL PRODUCTION ACTIVITIES,  
EXPORT AIRWORTHINESS APPROVAL,  
POST DESIGN APPROVAL ACTIVITIES, AND  
TECHNICAL ASSISTANCE BETWEEN AUTHORITIES

Under the Agreement between  
The Government of the United States of America  
and  
The Government of Brazil  
for Promotion of Aviation Safety

Revision 1  
September 8, 2006

(and many more)

Without Good performance we wouldn't have  
Regulator Support. We need Excellent Performance.

HEICO Gorham – March 14<sup>th</sup> 2013

HEICO

There are over 140,000 identified, discrete PMA part numbers  
(developed/manufactured independent of the OEM)  
A MARPA review of ADs issued on PMA parts<sup>1</sup> since 1941 has  
found that...

- There are 22 ADs that apply *exclusively*<sup>2</sup> to PMA products
- 11 are on GA (piston) applications, 4 on rotorcraft, 3 on biz jets
- 3 are on heavy airframe (hose nut, fire ext. cartridge and fuel cell)
- 1 is on a large commercial engine

Source: Aviation Data Research

Notes:

1. Includes PMA Replacement Parts Approved by a) Test and Computation and b) Identity

2. Exclusive means either a design or manufacturing defect unique to the PMA part



Since 1941 the total number of ADs on small and large aircraft is 14,213 (thru Dec 2008)

Of that total, 3 ADs issued on large airframe on PMA replacement parts and 1 on Large Engines over the past 67 years...

### PMA Parts - AD on CFM International Product

AD issued December 19, 2006

AD became effective January 3, 2007

AD required replacing certain fuel filters manufactured under PMA by Western Filter and PTI Technologies that have failed in service on CFM56-7B engines since March 2006.

Source: Aviation Data Research / FAA AD Database

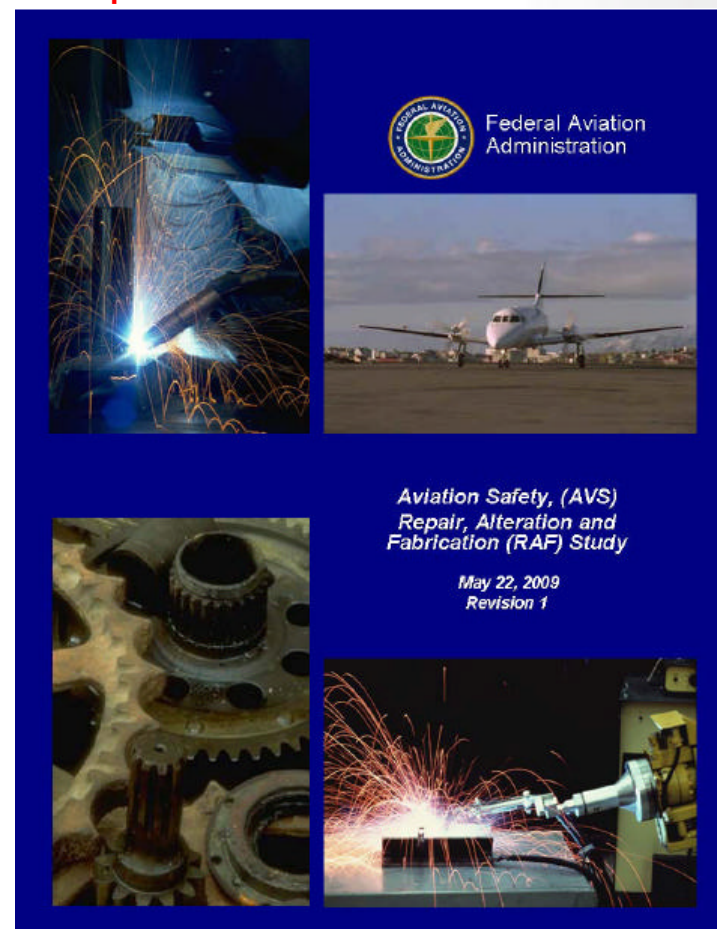




The RAF Team also found that there have been some repairs, alterations, fabrications, and PMAs that were not properly classified or did not have a clearly documented showing of compliance.

However the team did not find any substantial evidence of failures or unsafe conditions arising from non-TC/PC holder developed data that would indicate a systemic lack of compliance or capability in either the non-TC/PC holders' designs or the FAA's oversight of compliance.

Pat's Challenge to you:  
There is a Double Standard.  
Live up to the Higher Standard.



## i. Continued Operational Safety Plan.

(1) PMA holders are responsible for the continued operational safety of their designs. Regardless of part complexity, PMA applicants, should develop a COS plan. The critical nature of a part sets the scope of this COS plan. This scope addresses problem prevention, part monitoring and problem response. The specific requirements for tracking, reporting and correcting failures and defects are in 14 CFR §§ 21.3 and 21.99. These requirements include at least:

- Detailed records of all aspects of the manufacturing cycle,
- A record-keeping plan for the entire part life,
- Methods to isolate possible discrepant part populations, continually monitor the service use of parts, and review design assumptions based on service experience,
- Means for identifying possible failure modes and effects that account for the part's operating environment and interfaces to the next higher assembly and product, and
- Methods and resources used to identify causes of failures and to develop corrective actions, and means to carry out these actions quickly based on an assessment of the associated risks.



**8. Continued Operational Safety.** PMA holders must support the continued operational safety of their designs. We recommend applicants develop a COS plan to do this. To establish an effective COS plan, applicants should have the ability to assess design, manufacturing, and maintenance issues related to the operation of the engine on which their proposed PMA part is installed.

a. A COS plan generally includes a suitable management plan that includes continuous assessment of the part's performance in service relative to the applicant's design assumptions. If a failure, malfunction, or defect in service is identified, the PMA holder must report it as required by § 21.3.

b. A COS plan also includes appropriate methods and resources to identify the cause of a failure, malfunction or in-service defect, develop corrective actions, and implement those actions in a timely manner. Applicants should also validate that the corrective actions restore the engine to an acceptable level of safety.

c. Appendix 4 of this AC provides additional information on how to develop a successful COS plan. If applicants elect to submit a COS plan, they should submit their plan during the design approval phase of the PMA process.





# Continued Operational Safety - MARPA

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## MARPA COS Outline Compared to Policy ANE-2004-33.4-4



Applicants should develop a COS plan that meets the following requirements:

ANE-2004-33.4-4 Paragraph 4.c.-Con
14 CFR 21.3 Reporting of failures, malfunctions, and
14 CFR 21.50 Instructions for continued airworthine manuals having airworthiness limitations sections
14 CFR 21.99 Defines required design changes (AD i
Ability to assess design, manufacturing, and mainte the product
An in-service management plan that includes the pa design assumptions
An ability to demonstrate the ability to evaluate failu
Identify the cause, corrective actions, and implemen
Knowledge of part function, manufacturing, and inte
Knowledge of the part operating environment
Obtain FAA approval of a risk assessment methodol

MARPA COS Workshop  
October 3, 2012

For MAR

## Where are We Today?

### New Revision to MARPA's Guidance Material for a PMA Continued Operational Safety (COS) System



- MA-07-0316 Revision 2 was released on 8/31/12
- Updated to current FAA AC and Orders.
  - Changed "part" to "article" (per Part 21.1 (b))
- Re-ordered Problem Prevention section.
- Broke Design Review paragraph into three
  - Added FMEA & Safety Assessment paragraphs.
- Added Risk Analysis and Management Capability.
- Clarified System Effects up to the Product level.
- Added new Appendix for responsibility/accountability.

MARPA COS Workshop  
October 3, 2012

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## HEICO Internal Policies and Procedures

- HPG Quality Manual
- Policy 100 – Quality Program Requirements
- Policy 101 – Communicating and Reporting Part Quality Concerns
- Policy 102 – Material Testing: Quality Test Plans and Requirements
- Policy 103 – Continued Operational Safety System Requirements
- Policy 104 – Distribution Management
- Policy 105 – Safety Management Systems Requirements

Integrity is doing things RIGHT,  
even when no one is watching.  
- C. S. Lewis



# COS (online) Technical Services and Support

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Technical Support  
Request

AOG-Urgent Technical  
Support Request

Instructions For  
Continued Airworthiness  
- Technical Instructions

Electronic Technologies ▸

HEI	45.93	+0.41 ▲
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HEIA	33.19	+0.03 ▲
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### HEICO TECHNICAL SUPPORT

#### [Instructions for Continued Airworthiness - Technical Instructions](#)

The links below will direct you to questionnaires that will provide us with basic information about your support needs. The AOG link is intended for urgent support requirements. If your support needs are less immediate, click on the Technical Support link and HEICO will be in touch within one business day.

#### [Technical Support Request \(Response within One Business Day\)](#)

#### [AOG-Urgent Technical Support Request \(Immediate Response\)](#)

HEICO Gorham – March 14<sup>th</sup> 2013

## HEICO

- TC/PC holder, PMA and STC holders are responsible for the COS support for their parts and products which they have designed and produced
- HEICO routinely answers questions about our products, and supports any field inquiries or investigations
- **The Aftermarket Industry needs to respond with Excellence.**

**Perception, Perception, Perception**

