

Benefits PMA Companies Bring to the Airlines Today

3. ROTOR-INVER

_ R .020 MAX

Nadim Fattaleh

Director International Sales

15th Annual Gorham PMA-DER Conference
March 2013

AGENDA

- Today's Market
- PMA Benefits to Airlines





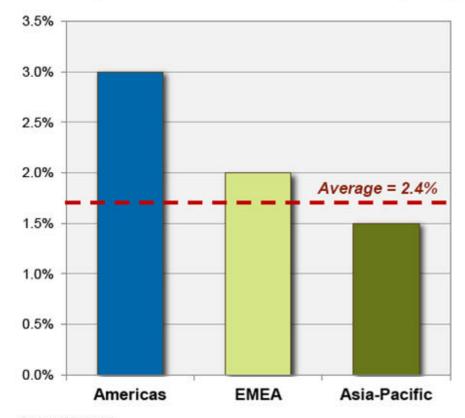
TODAY'S MARKET

- Market Trends
- Current OEM Behavior
- Airline Business Model Evolving
- Geographical Market Forces



PMA MARKET TRENDS

Air Transport PMA Market Penetration By Region

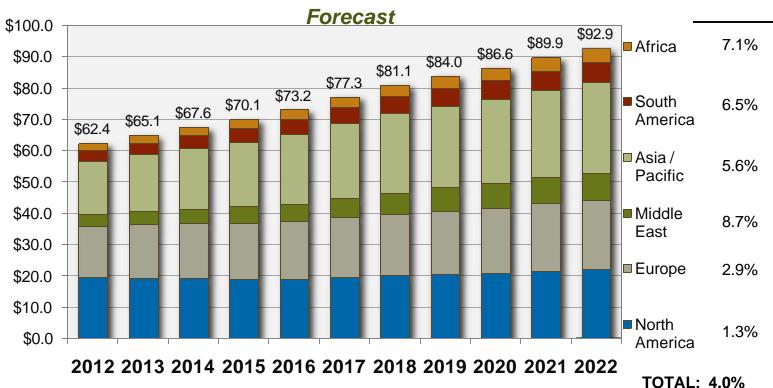


Source: ICFI SH&E



PMA MARKET TRENDS

2012 - 2022 Commercial MRO Demand

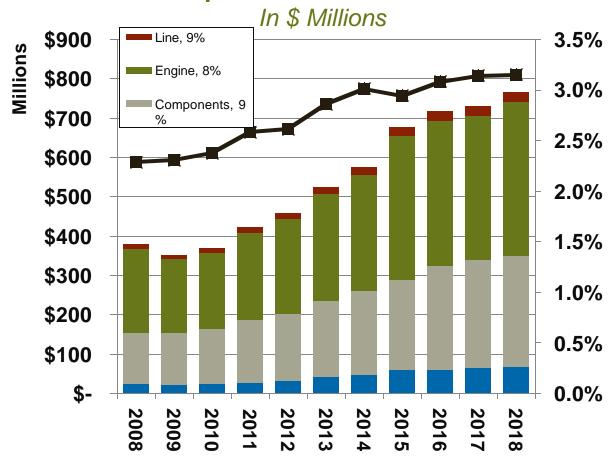


*includes P2F Conversions and MRO Services: Engineering Services and Maintenance Management and Components Asset Management / Pooling



PMA MARKET TRENDS

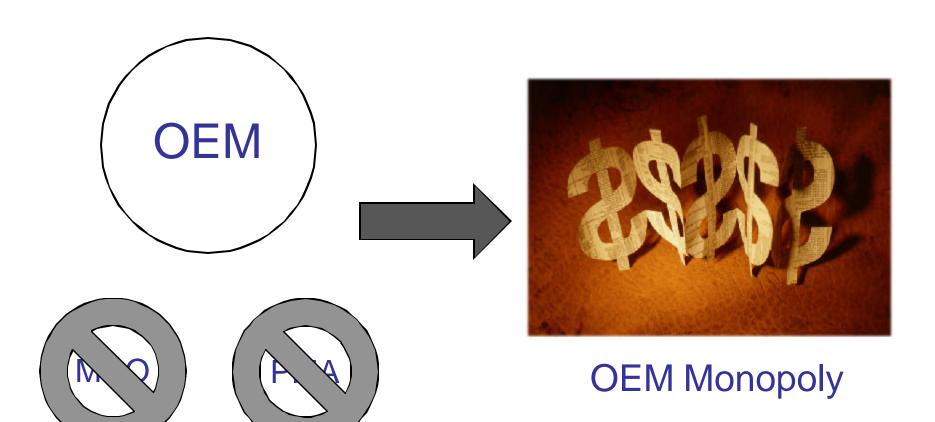
Air Transport PMA Market Forecast



Source: ICF SH&E analysis



CURRENT OEM BEHAVIOR





AIRLINE BUSINESS MODEL

Traditional Model



Ticket Sales
Ramp Services
Maintenance
Catering
Freight

Evolving model

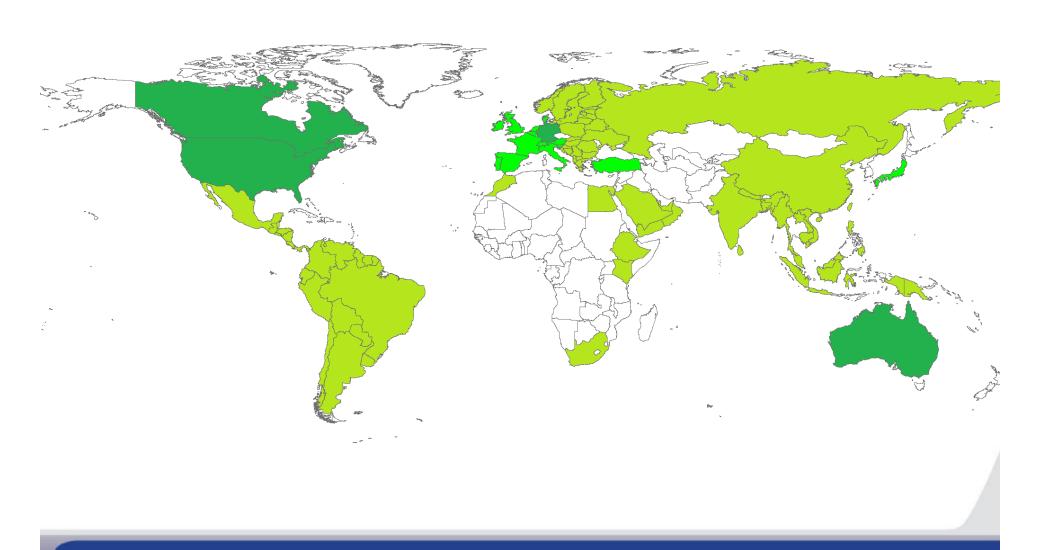




Butts in Seats



GEOGRAPHICAL EXPANSION





AGENDA

- Today's Market
- PMA Benefits to Airlines





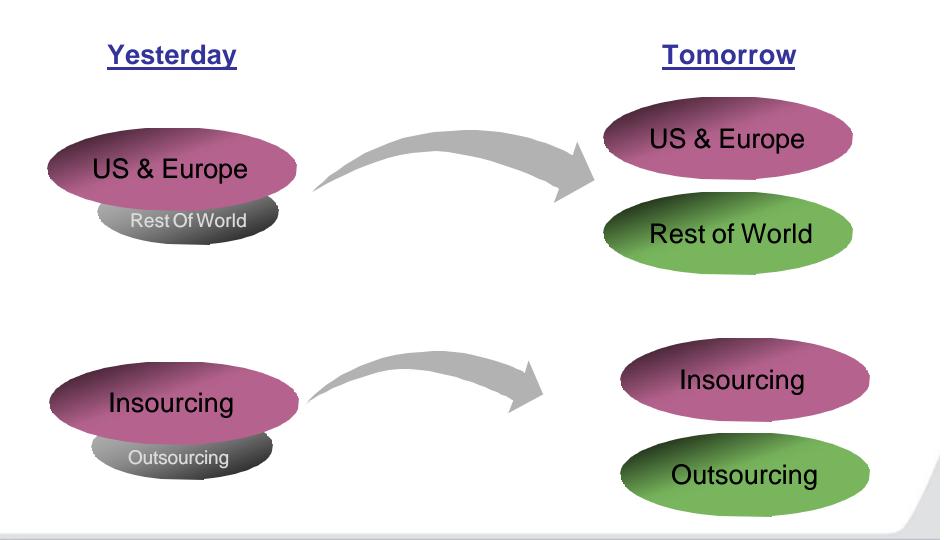
PMA BENEFITS TO AIRLINES

- Constantly Evolving Market
- Working Together





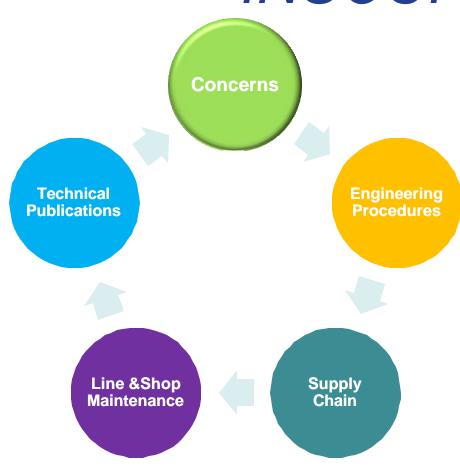
EVOLVING MARKETPLACE









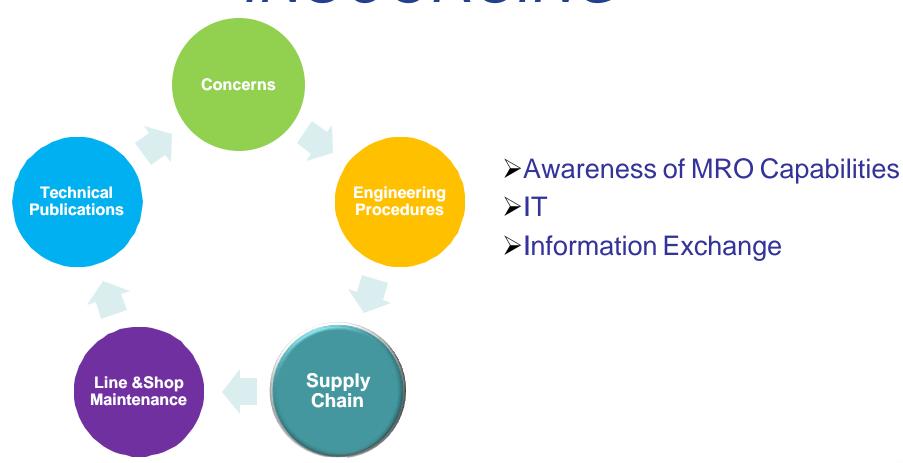


- ➤ Liability Of Defective Parts
- **≻**Warranty
- **≻**Configuration Control
- ► Aviation Authorities Coordination
- >ICAs
- >TCH/OEM Claims

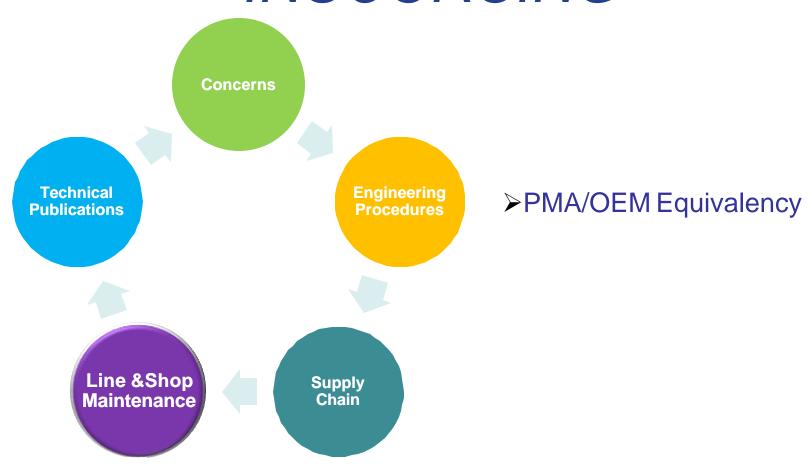








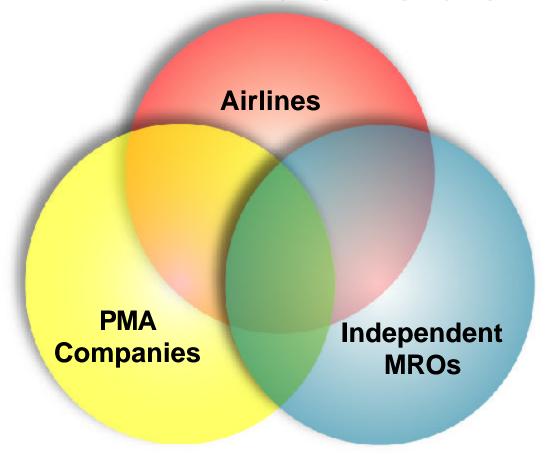












- ➤ Outsourced Assemblies
- ➤ Material Cost Drivers
- ➤ Target Parts
- ➤ Approval & Ordering



WORKING TOGETHER - OTHER



New PMA Development



In Service Support



ADDRESSING CHALLENGES



Freedom from Monopoly

Leasing Companies Buy In

ICA Limitations



CONCLUSION

- PMA industry resources available
 - Traditional PMA users
 - Evolving business model operators
 - Operators expanded regions
- Please use our resources





"To be the **best** PMA provider at each of the **customers** we support"

